AGENDA:

- Brief History of LOGCAP
- LOGCAP Contracts and Task Orders
- LOGCAP Contracting Staff Overview
- LOGCAP Contracting Support
- LCIV Task Order Competitions
- LCIV Task Order Administration
- Change Management Process
- LOGCAP Award Fee Processes

LOGCAP AND SERVICES

Logistic Civil Augmentation Program (LOGCAP)

What is LOGCAP?

- A Department of the Army Program designed to have a contractor in place to provide contingency support services with little notice
- Provides Base Camp set-up to MWR services
- Service only contracts
- Contractor employees are not combatants – civilians accompanying the work force
- The Government must provide Force Protection

Rock Island Contracting Center

BLS Functions

- Facilities Management
- Hazardous Material (HAZMAT)/Hazardous Waste (HAZWASTE) Storage
- Vector & Pest Management Services
- Laundry Service Operations
- Food Service Operations
- Morale, Welfare and Recreation
- Power Generation
- Water Production
- Billeting
- Waste and Sewage Management
- Material Handling Equipment (MHE) Operations
- Maintenance (White Equip.)
- Transportation Motor Pool (TMP) Operations
- Shuttle Bus Service
- Class III Retail Operations
- Fire Fighting Services and Fire Protection
- Oxygen Generation Operation and Maintenance
- Project Planning
- Government Support Services

CTP Functions, Non BLS

- Ice Production
- Postal Services
- Joint Distribution Center (JDC)
- Forward Redistribution Center (FRP)
- Supply Support Activity (SSA)
- Central Receiving Shipping Point (CRSP)
- Class I Operations
- Mortuary Affairs
- Central Issue Facility (CIF)
- Self Service Supply Center (SSSC)
- Class III Bulk (B) Fuel Operations
- Class V Operations
- Class VIII Medical Supply Support
- Class IV (Air) Supply Support Activity
- Field Maintenance
- Fuel Testing Facilities
- Common User Land Transport (CULT) Operations
- Material Handling Equipment (MHE)
- Recovery Operations
- Movement Control Team (MCT) Ground Operations
- MCT Air Operations
- Expeditionary Sustainment Command (ESC) Headquarters Transportation Operations
- ESC Headquarters Container Inventory/Data Management
- Transportation Coordinator's Automated Information Form Movements System II (TC-AIMS II) Section
- Container and Cargo Movement

LOGCAP HISTORY

A Brief LOGCAP History

- July 1989 - Army Central Command (ARCENT) awarded the first LOGCAP contract in support of the US 3rd Army
- The Gulf War 1990-91 - LOGCAP planners deployed with ARCENT Advance Party for Operations Desert Storm.
- August 1992 – first contract awarded competitively by USACE to Brown & Root Services Corporation to support the United Nations in Somalia.
- April 1996 – Army Materiel Command (AMC) assumed LOGCAP administrative, management, and execution from USACE.
- 1997-2001 - DynCorp awarded LOGCAP II (competitive)
- Since 9/11/01 – Level of LOGCAP Contractor support has been unprecedented.

BASIC CONTRACT

AND

TASK ORDERS

BASIC CONTRACTS:

LOGCAP III Contract Competitively Awarded: 14 Dec 01

- Contractor: Kellogg Brown & Root Services (KBRS)
- Length: 10 years (Base + 9 Option Years)
- Currently in 9th Option Year
- Unlimited Dollar Amount

LOGCAP Support Contract Competitively Awarded: 16 Feb 07

- Contractor: Serco, Inc.
- Length: 5 Years (Base + 4 Option Years)
- Currently in 4th Option Year
- Maximum $45 Million Annually

LOGCAP IV Contracts Competitively Awarded: June 2007,

- Re-executed 17 Apr 08
- Contractors: DynCorp International, Fluor Intercontinental, KBR
- Length: 10 years (Base + 9 Option Years)
- Currently in 2nd Option Year
- Maximum $5 Billion Annually per contractor

TASK ORDER SUMMARY – KBR (LCIII & LCIV)

Company/ Contract Number/Task Order	Service	Country	*Notes*
DAAA09-02-D-0007			
Task Order 151	Support, operate and maintain the Chief of Mission (COM) and Multi-National Force Iraq (MNFI) at the U.S. Embassy and Iraq	Iraq	Cost-Plus-Award-Fee Service Contract Currently in an 8 month extension of POP4
Task Order 159	Support Multi-National Corp/Multinational Coalition in support of Operation Iraq and Operation Enduring Freedom	Iraq	Cost-Plus-Award-Fee Service Contract Currently in a second option period
W52P1J-07-R-0009			
Task Order 0001	Program Management Office (PMO)		Firm Fixed Price, Service Contract Base Year + 9 Option Years Currently in Option Yr 3
Task Order 0002	Iraq Corps Logistic Support Services (CLSS), Transportation, Postal (CTP)	Iraq	Cost Plus Fixed Fee Service Contract Base Year + 4 Option Years Currently in Base Year
Task Order 0003	Basic Life Support	Bahrain	Cost Plus Award Fee Service Contract Base Year + 4 Option Years Currently in Base Year

TASK ORDER SUMMARY LCIV - DYNCORP

Company/ Contract Number/Task Order	Service	Country	*Notes*
DynCorp			
W52P1J-07-D-0007			
Task Order 0001	Program Management Office (PMO)		Firm Fixed Price Service Contract Base Year + 9 Option Years Currently in Option Yr 3
Task Order 0002	Kuwait AOR LOGCAP Support Ops	Kuwait	Cost Plus Award Fee Service Contract Base Year + 4 Option Years Currently in Option Yr 2
Task Order 0003	Udairi Airfield – Airfield Support Ops	Kuwait	Cost Plus Fixed Fee Service and Facilities Contract Base Year + 4 Option Years Currently in Option Yr 2
Task Order 0004	Afghanistan South Basic Life Support	Afghanistan	Cost Plus Award Fee Service Contract Base Year + 4 Option Years Currently in Base Year

TASK ORDER SUMMARY LCIV - FLUOR

Company/ Contract Number/Task Order	Service	Country	*Notes*
Fluor			
W52P1J-07-D-0008			
Task Order 0001	Program Management Office (PMO)		Firm Fixed Price Service Contract Base Year + 9 Option Years Currently in Base Year
Task Order 0002	RC-East - Base Life Support (BLS) (Urgent)	Afghanistan	Cost Plus Award Fee, Service and Facilities Contract Task Order expired, closeout
Task Order 0003	Test, Measurement, Diagnostic Equipment (TMDE)	Iraq/Afghanistan	Cost-Plus-Fixed-Fee Service and Facilities Contract Base Year + 4 Option Years Currently in Base Year
Task Order 0004	RC-South bridge - Base Life Support (BLS) (Urgent)	Afghanistan	Cost Plus Award Fee Service Contract Task Order expired, closeout
Task Order 0005	Afghanistan North - Base Life Support (BLS)	Afghanistan	Cost Plus Award Fee Service Contract Base Year + 4 Option Years Currently in Base Year

LOGCAP Program Support Contract (SERCO)

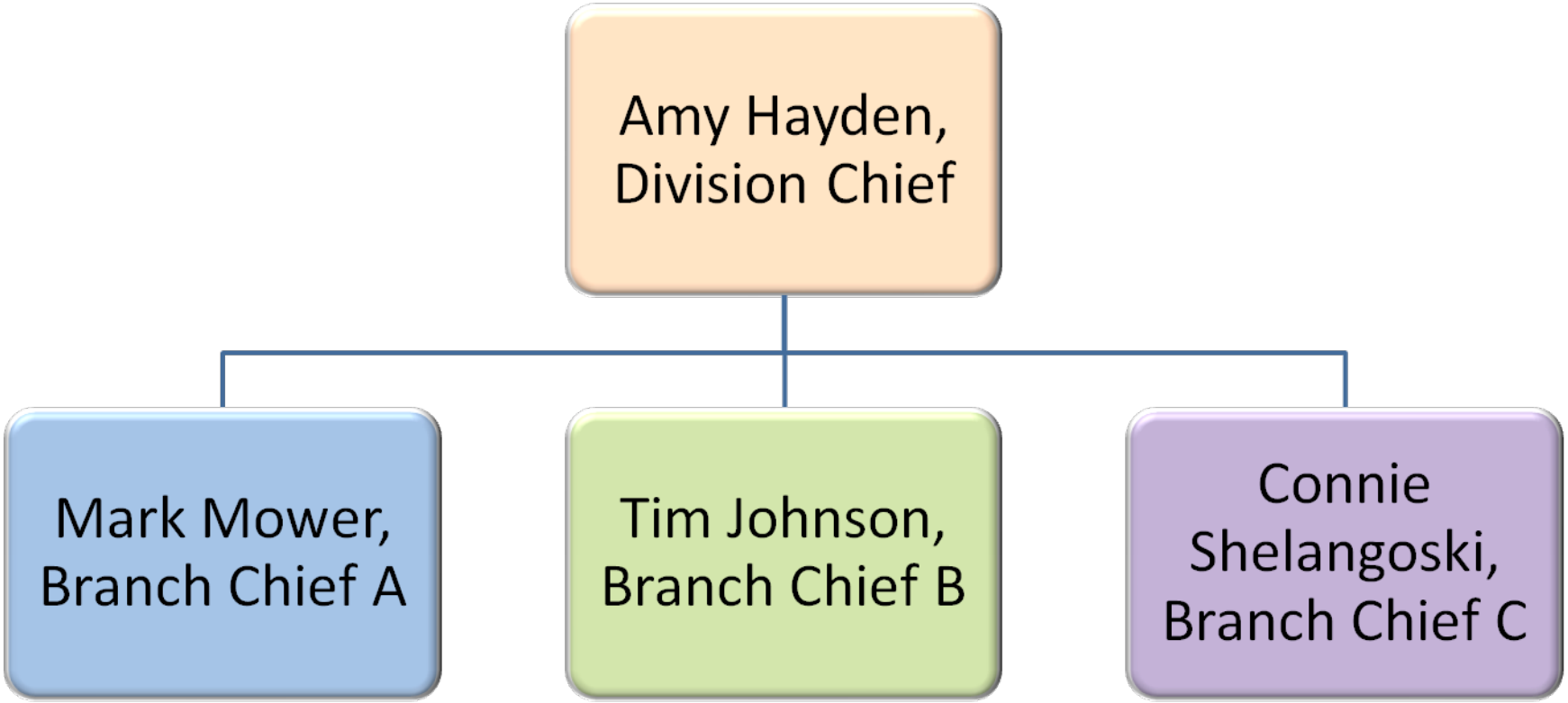
- Cost-Plus-Award Fee (CPAF) task orders for support to the Program Office, Deputy Program Directors (DPD), Contracting Office, and liaison efforts
- Provides support for program planning and operations, exercises, and contracting
- Logistics Management Specialists, Cost Analysts, Property Analysts located in Iraq, Afghanistan, Kuwait, and CONUS

LOGCAP CONTRACTING TEAM

Rock Island Contracting Center

- Division Chief
  - Supervises and Integrates all LOGCAP functions
- Branch Chief
  - Manage Overall Contracting Operations and Task Order Competition Process
- Contracting Officers
  - Primary Contractor Interface During Task Order Competitions
  - Primary POC for Addressing Day to Day Contracting Issues
- Contract Specialists
  - Carry out contracting functions under the direction of a Contracting Officer
- Contracting Officer (Forward)
  - Warranted with full authority
  - Point of Contact in the field for all LOGCAP actions

LOGCAP Contracting Division



LOGCAP BRANCH A – Mark Mower, Branch Chief

Contracting Operations: Afghanistan Task Orders, Basic Performance Contract, Support Contract

Afghanistan Team (South AOR)	Afghanistan Team (North AOR)	Basic Performance and Support Contract Team
• Tom Artioli, Contracting Officer • Lindsey Wingate, Contract Specialist • Tom Dodd, Contract Specialist	• Greg Johnson, Contracting Officer • Brent Evans, Contract Specialist • Tyler Wentler, Contract Specialist	• Nancy Thomas, Contracting Officer • Celeste Hobert, Contracting Officer • Nancy Andreesen, Contract Specialist • Phillip Spurgetis, Contract Specialist • Eric M. Jackson, Student Aid

Rock Island Contracting Center

LOGCAP BRANCH B – Tim Johnson, Branch Chief

Contracting Operations: Iraq, Bahrain, and Kuwait Task Orders; and Close Out Management

LOGCAP III Iraq Team	LC IV Iraq DoS BLS 2011 Team	Bahrain Team	LC IV Iraq CTP Team	Kuwait LCIII & IV Close Out Team
• Dick Terhune, Contracting Officer • David Weindruch, Contract Specialist	• Bob Egan, Contracting Officer • David DeAnda, Contracting Officer • Luke Welling, Contract Specialist	• Bryan Luchsinger, Contracting Officer • Marisol Trevino, Contract Specialist	• Mike Lansing, Contracting Officer • Neal Williams, Contract Specialist	• Grant Curtis, Contracting Officer • Bryan VerSchoore, Contract Specialist • Donita Workman, Contract Specialist • Mary Seaholm, Contract Specialist • Anna Welker, Student Aid

Rock Island Contracting Center

LOGCAP BRANCH C – Connie Shelangoski, Branch Chief

Contracting Operations: Contract Cost Monitoring, Report Management, Business Process Management, Business System Monitoring, External Inquiry Management, Task Order Competition Support, Definitization / Negotiation Support, Acquisition Planning, Division Admin Support, External Audit Support, Oversight & Compliance, Award Fee Management, CPARS Management

Afghanistan Definitization Team	Core Task Order Competition & Negotiation Support Team	Admin Support	Operations Support
• John Cooper, Contracting Officer • Bryan Knutson, Contract Specialist • Marcia Larssen, Contract Specialist	• Bill Swartz, Technical Specialist • Dennis Bowry, Technical Specialist • Ken Boquist, Lead Analyst / Contract Specialist • **FROM PRICING GROUP – MATRIX SUPPORT** • **Mike Dean, Cost/Price Analyst** • **Cindy Ball, Cost/Price Analyst**	• Faith Dykes, TASM • Eric D. Jackson, TA/Admin Assistant • Cathy Raines, Admin Assistant	• Kitty Ver Straete, Procurement Analyst • Gretchen Gitchell, Contract Specialist

Procurement Contracting Officer (PCO) Forward

- Rotation (3 month, 4 month, or 179 days)
  - Kathy Potter, Iraq (Camp Victory)
  - Tom Petkunas, Afghanistan (Bagram)
- Boots on the ground PCO
- Field contact for task orders
- Negotiate Iraq ACLs for LCIII Task Order 159
- Participate in Award Fee Boards

LOGCAP Support

- DCAA
  - Provide Audit Assistance During the Task Order Competition Process, Follow-on Pricing Actions and close out actions
  - Jerry McAfee – DCAA LOGCAP Coordinator
  - Connie Shelangoski – LOGCAP's DCAA POC
- Support Contractor (Serco, Inc.)
  - Assist in the Development of ICEs
  - Provide Resource and Cost Analysis Assistance during the Task Order Competition Process and Follow-on Pricing Actions
- DCMA
  - Delegated contract administration including property management IAW FAR 42.302 (a)
  - Business System determinations using DCAA advisory recommendations

LOGCAP COMPETITIONS

LOGCAP IV Task Order Competitions (Typical)

- Conducted IAW FAR 16.505 Provisions
  - Performance Based Acquisition Methods
  - Performance Work Statement (PWS) is Utilized
  - Standardized Work Breakdown Structure (WBS)
  - Fair Opportunity
- Best Value Competition IAW FAR 15.101
- Not a Formal Source Selection
- Contract Type
  - Cost Plus Fixed Fee (CPFF)
  - Cost Plus Award Fee (CPAF)
  - Option to Use Other Contract Types
- Contract Term Base Year May Include Option years

LOGCAP IV Task Order Competitions (Typical) cont.

- PWS Developed by DPD in Coordination w/Supported Unit
- Request for Proposal (RFP)
  - Best Value Competition
  - Typical Evaluation Areas
    - Technical / Management Approach
    - Past Performance
    - Cost / Price
  - External Support for Evaluations may include assistance from DPD and Supported Units, Support Contractor, DCAA, and DCMA
  - Q&A's plus Clarifications or Discussions (if applicable)
  - Task Order Award Decision
  - Responsibility Determination

LOGCAP ADMINISTRATION TOPICS

LOGCAP IV Task Orders Administration Topics

1. **Change Management Process**
   - Minimize the need for priced administrative changes
   - FAR 15.408, Table 15-2, Instructions for Submitting Cost/Price Proposals When Cost or Pricing Data Are Required
2. **Project Level Accounting > $100K**
3. **Cost Variance Reporting Requirements**
   - Earned Value Management Implementation Guide
     - Non-Schedule Based Contracts (Services)
     - Alternative Method
   - Depicts incurred costs relative to monthly estimated costs identified in the Contractor's established cost baseline
   - Formats may vary slightly between task orders
4. **Award Fee**
   - Corporate & Task Order

LCIV Change Management Process

Goal: Reduce the administrative burdens on the Government and the Contractor resulting from the dynamic nature of combat support requirements

Change Management Clause:

IRAQ versus AFGHANISTAN

H.1 Iraq

H.4 Afghanistan

LOGCAP IV
Iraq
H.1 Change Management

H.1 Change Management

- Defines workload fluctuations considered a part of the anticipated workload
- Also defines workload fluctuations not considered part of the anticipated workload which will require an equitable adjustment
- All changes described in H.1 will be accomplished by contract modification

H.1 Change Management

- Five 5 “Changes” under H.1
  1) Addition or elimination of an entire site (or sites)
  2) Activation or deactivation of a WBS element listed in Technical Exhibit A
  3) Increases or decreases to the Augmentation Tables in Technical Exhibit K
  4) Department of State – Construction projects under PWS 05.01 Camp Construction, exceeding $750,000
  5) Overall Task Order workload fluctuation identified through periodic cost variance analysis

     An event, not otherwise covered, that alone causes costs to exceed a range of plus

H.1 Change Management

1) Addition or elimination of an entire site (or sites)
   - Technical Exhibit A will be changed to add or remove a FOB(s) and its related services

2) Activation or deactivation of a WBS element listed in Technical Exhibit A
   - Technical Exhibit A will be changed to add or remove an “X” for a service (WBS element) at a FOB

Technical Exhibit A - Required Services Matrix

(example from Iraq CTP)

AS OF 2010-05-15	Site Name	Joint Base Balad	O'Ryan	Ashraf	Al Asad	Basrah						
	Site Location	Balad	Ad Dujayl	Ashraf	Al Asad	Al Basrah	Diamond back	Cobra	Present # Service	Eliminate Services	Added Services	Updated # Service
	Site Code	I001	I002	I003	I004	I049	I050	I051	Locations	"E"	"A"	Locations
05.06.08	Ice Plant.	X			X				10	1	0	9
05.22	Government Support Services.								0	0	0	0
05.22.01	Postal Services.								0	0	0	0
05.22.01.01	Joint Military Mail Terminals (JMMT).	X			A		A		2	0	3	5
05.22.01.02	Army Post Office (APO).	X			A	X	A		20	9	2	13
05.22.01.03	Satellite APO Postal Services.	A		E					12	12	1	1
06.50	Iraq- Corps Logistics Services Support (CLSS) Distribution Center								0	0	0	0
06.57	Field Maintenance								0	0	0	0
06.57.01	Field Maintenance (Operate)								0	0	1	1
06.57.02	Field Maintenance (Augment)	X			X	A	A		9	2	13	20
07.50	Iraq-Theater Transportation Mission								0	0	0	0
07.50.01	Common User Land Transport (CULT) Operations	X			X	X		A	20	9	4	15
07.50.02	Material Handling Equipment (MHE).	X			X	X		A	20	3	5	22
07.53	Recovery Operations	X			X	E			14	6	5	13
08.02	Procurement and Supply Management	X		E	X	X	A	A	36	12	4	28
08.03	Management and Administration	X		E	X	X	A	A	36	12	4	28

H.1 Change Management

3) Increases or decreases to the Augmentation Tables in Technical Exhibit K

- Technical Exhibit K will be changed to reflect increases or decreases in the number of personnel required to augment the WBS elements listed in Technical Exhibit K

4) Department of State – Construction projects under PWS 05.01 Camp Construction, exceeding $750,000

Technical Exhibit K – Augmentation Tables

(example from Iraq CTP)

06.50.01.02 Joint Distribution Center (JDC)

Site	Army MOS	Pay-grade	QTY	Function
I004 - Al Asad	88H40 88H10 88N10	E7 E4 E4	2 8 4	Transportation Clerk / Logistics Coordinator
I039 - Marez	88H40 88H10 88N10	E7 E4 E4	2 8 4	Transportation Clerk / Logistics Coordinator

H.1 Change Management

5) Overall Task Order workload fluctuation identified through periodic cost variance analysis

- Cost variance resulting from workload changes, or Government directed changes, is considered to be part of the anticipated workload so long as it is within plus or minus 5% (can vary by Task Order) of the Task Order Estimate at Completion (EAC)
- Process for determining if a cost adjustment is warranted is defined in the contract
- Any renegotiation of **fee base**, not fee amount
  - Will be prospective; not retrospective
  - Begin the quarterly evaluation cycle after

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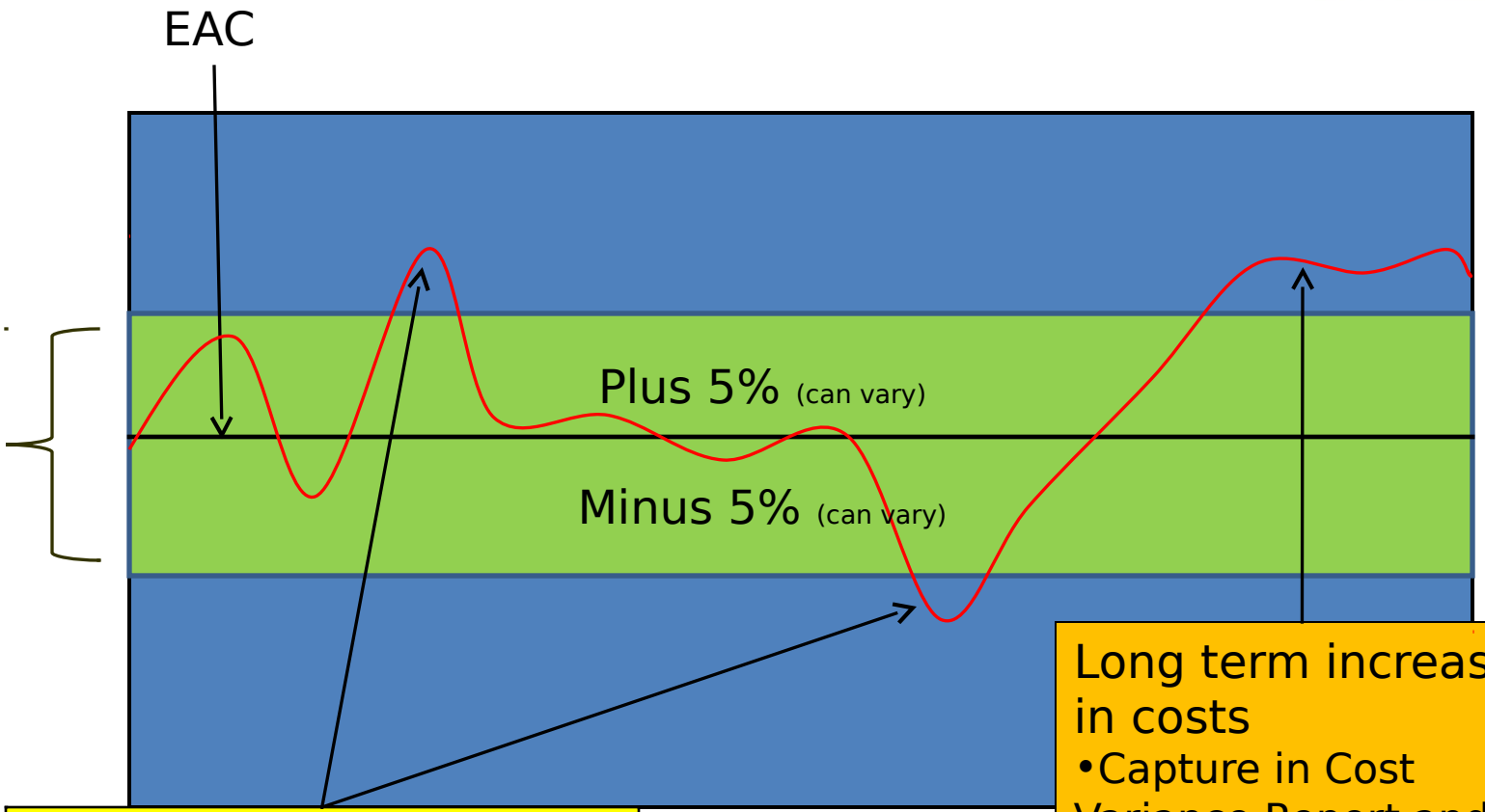

EAC
Anticipated Workload Costs
Plus 5% (can vary)
Minus 5% (can vary)
Temporary change in costs
•Capture in Cost Variance Report and Impact Study
Long term increase in costs
•Capture in Cost Variance Report and Impact Study

H.1 Change Management

- Cost variance analysis process for determining adjustments
  - Contractor shall use cost accounting techniques and metrics to measure and track cost variances across the Task Order as compared to the Task Order estimated cost base
  - Contractor shall establish a cost baseline reflecting its monthly budgeted costs for the Period of Performance (POP)
    - Cost baseline will be validated by DCAA
    - Monthly budgeted cost baseline will be

H.1 Change Management

- Cost variance analysis process for determining adjustments (continued)
  - Contractor shall submit a **monthly** Cost Variance Report to PCO
    - Depicts incurred costs relative to monthly estimated costs identified in the Contractor's established cost baseline (contractor's cost baseline covered on previous slide)
    - Template attached to Task Order

Rock Island Contracting Center

U.S.ARMY

FOB 1 O&M Budget - Base Year

PWS Paragraph #	PWS DESCRIPTION	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Annual Budgeted Cost
05.06.08	Ice Plant.													
05.22	Government Support Services.													
05.22.01	Postal Services.													
05.22.01.01	Joint Military Mail Terminals (JMMT).													
05.22.01.02	Army Post Office (APO).													
05.22.01.03	Satellite APO Postal Services.													
06.50	Iraq- Corps Logistics Services Support (CLSS) Distribution Center													
06.50.01	Joint Distribution Center (JDC).													
06.50.01.01	Joint Distribution Center (JDC) (Operate)													
06.50.01.02	Joint Distribution Center (JDC) (Augment)													
06.50.02	Forward Redistribution Point (FRP).													
06.50.02.01	Forward Redistribution Point (FRP) (Operate)													
06.50.02.02	Forward Redistribution Point (FRP) (Augment)													
06.50.03	Supply Support Activity (SSA).													
06.50.03.01	Supply Support Activity (SSA) (Operate)													
06.50.03.02	Supply Support Activity (SSA) (Augment)													
06.50.04	Central Receiving Shipping Point (CRSP)													
07.55.01	Expeditionary Sustainment Command (ESC) Headquarters Container Inventory/Data Management													
08.02	Procurement and Supply Management													
08.03	Management and Administration													
	SUBTOTAL													
	Prime Contractor Overhead and G&A													
	Prime Contractor Facilities Capital Cost of Money													
	TOTAL COST													

Rock Island Contracting Center

LOGCAP IV COST VARIANCE & ANALYSIS REPORT

Contract Information		Task Order Information		CLIN Information				REPORTING PERIOD	
Contractor Name	Contract #	Task Order #	Task Order Description	CLIN #	CLIN Price ($)	CLIN Funding ($)	Period Of Performance (PoP)	MONTH	YEAR
					$ -	$ -			

		Month (Current)			Cumulative to Date					Total POP						
				Cost Variance			Cost Variance							Cost Variance		
								Quarterly Only							Quarterly Only	
PWS Paragraph #	PWS DESCRIPTION	BUDGETED COST (BC)	ACTUAL COST OF WORK PERFORMED (ACWP)	Total Cost Variance	BUDGETED COST (BC)	ACTUAL COST OF WORK PERFORMED (ACWP)	Total Cost Variance	Workload & Directed Change Related Cost Variance	Other Cost Variance	BUDGETED COST (BC)	ACTUAL COST OF WORK PERFORMED (ACWP)	ETC	EAC	Total Cost Variance	Workload & Directed Change Related Cost Variance	Other Cost Variance
05.06.08	Ice Plant.															
05.22	Government Support Services.															
05.22.01	Postal Services.															
05.22.01.01	Joint Military Mail Terminals (JMMT).															
05.22.01.02	Army Post Office (APO).															
05.22.01.03	Satellite APO Postal Services.															
06.50	Iraq- Corps Logistics Services Support (CLSS) Distribution Center															
06.50.01	Joint Distribution Center (JDC).															
06.50.01.01	Joint Distribution Center (JDC) (Operate)															
06.50.01.02	Joint Distribution Center (JDC) (Augment)															
06.50.02	Forward Redistribution Point (FRP).															
08.02	Procurement and Supply Management															
08.03	Management and Administration															
	SUBTOTAL															
	Prime Contractor Overhead and G&A															
	Prime Contractor Facilities Capital Cost of Money															
	TOTAL COST															

H.1 Change Management

- Cost variance analysis process for determining adjustments (continued)
  - Contractor shall submit a **quarterly** Impact Study to PCO
    - Impact Study identifies and explains the causes of cost variance
    - Prepare in sufficient detail to allow DCAA audit and technical evaluation

H.1 Change Management

- Cost variance analysis process for determining adjustments (continued)
  - Impact Study Cont.
    - Due the 15th of the month following the end of the reporting period
    - Template attached to Task Order
    - Explains the significant factors and relationship to the cost variances.
    - The contractor should apply the 80/20 concept to addressing major contributors.

LOGCAP IV
Afghanistan
H.4 Change Management

LCIV Pre-negotiated FOBs
FOB Construction – O&M Services

Supported "Band" Populations

- Band 5 – 300
- Band 4 – 1,000
- Band 3 – 4,500
- Band 2 – 12,000
- Band 1 – 20,000

H.4 Change Management

- Cost Base for Fee calculation will only be modified under the following conditions:
  - Increases or decreases in the population of the Band which exceed +/- 25% of the Band Population Base
    - Band Population Base was established at the time of contract award.
    - Band Population reported monthly and compared to Band Population Base
    - Within +/- 25% considered normal workload fluctuations
  - Adding a completely new task (or removing) from Tech A.1
  - Differing site conditions for construction tasks

H.4 Change Management

- Cost Base for Fee calculation will only be modified under the following conditions (cont.):
  - Adding work under PWS 05.01.05 Refurbishment
  - Construction efforts modifying of adding to existing structures
  - Changes in GFE which is substantial in nature
  - Other changes IAW FAR 52.243-2
  - Adding a “child” PWS paragraph when “parent” not awarded.

LCIV Pre-Negotiated Services Matrix

Afghanistan Technical Exhibit A.1

1. CONSTRUCTION PARAGRAPHS

		Band 1	Band 2	Band 3	Band 4	Band 5
	Planning Population	20,000	12,000	4,500	1,000	300
05.01.01	Life Support Areas	X	X	X	X	X
05.01.02	Computer Aided Drafting and Design	X	X	X		
05.01.03	General Construction	X	X	X	X	X

2. OPERATION AND MAINTENANCE (O&M) PARAGRAPHS

		Band 1	Band 2	Band 3	Band 4	Band 5
	Planning Population	20,000	12,000	4,500	1,000	300
05.02	Facilities Management	X	X	X	X	X
05.02.01	Master Schedule Of Work (MSOW)	X	X	X	X	X
05.02.02	Service Orders	X	X	X	X	X
05.02.03.01	Repair and Minor Construction	X	X	X	X	X
05.02.03.08	Barrier Maintenance	X	X	X	X	X
05.02.03.10	Perimeter Fencing	X	X	X	X	X
05.02.03.11	Drainage Systems	X	X	X	X	
05.02.03.12	Dust Abatement	X	X	X	X	
05.02.04	Chemical Latrines/Hand Wash Stations	X	X	X	X	X
05.02.05	Shower, Latrine/Ablution Unit	X	X	X	X	X
05.02.06	Signs	X	X	X	X	
05.02.07	Technical Inspections	X	X	X	X	X
05.02.08	Reefer Operations and Maintenance	X	X	X	X	
05.02.09	Clamshell, Tent, and Canvas Repair	X	X	X	X	X
05.03	Hazardous Material (HAZMAT)/Hazardous Waste Management	X	X	X	X	X
05.04.01	Pest Management	X	X	X	X	X
05.04.02	Pesticide Certification for Restricted Pesticides	X	X	X	X	X
05.05.01	Laundry Operations	X	X	X	X	
05.05.01.01	Specialized Laundry Operations	X	X	X	X	
05.05.01.02	Medical Laundry Service	X	X	X	X	
05.05.01.03	Self-Service Washers					X

Cost Variance Analysis Report Afghanistan

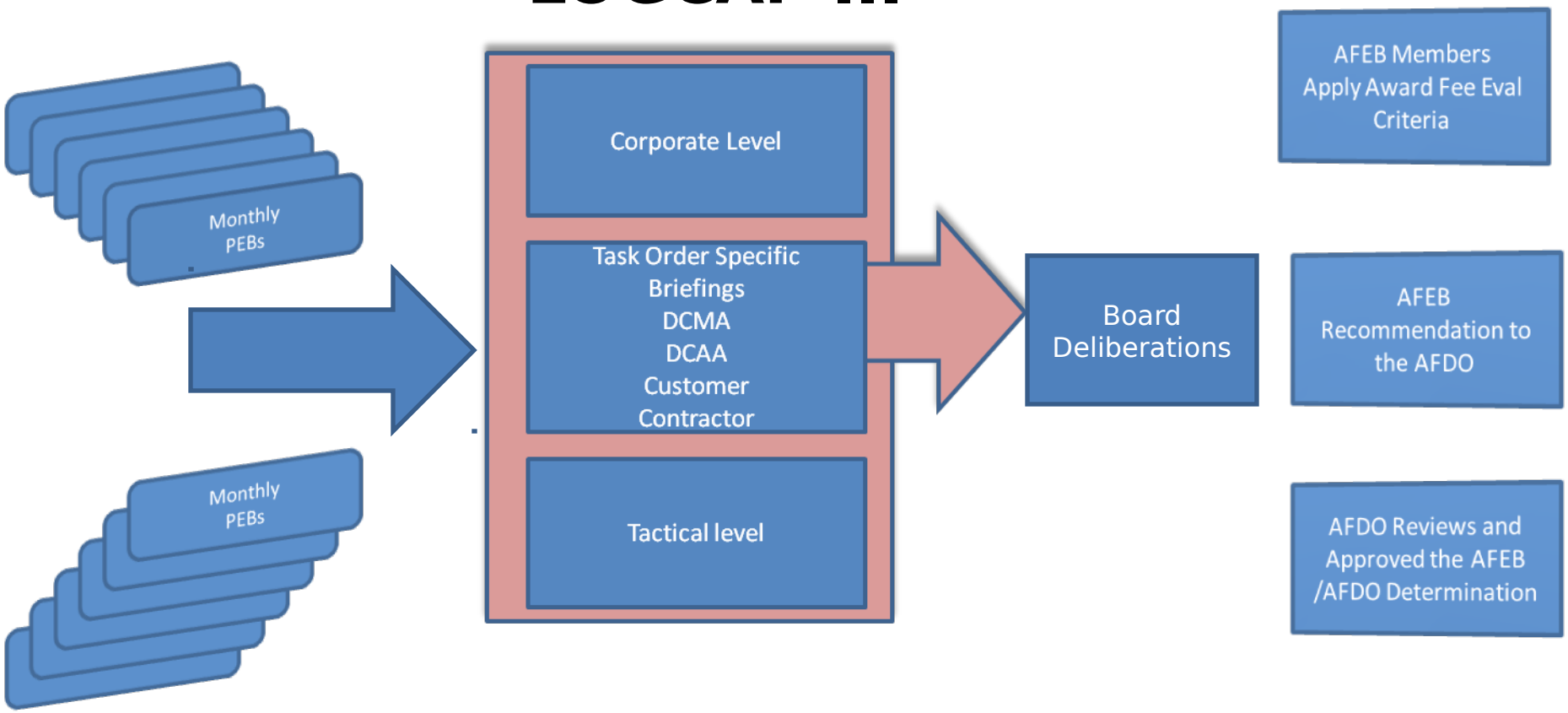
- Bi-Monthly
- Management tool for determination of award fee and past performance
- Uses additional cost element detail

LOGCAP III - IV

Award Fee

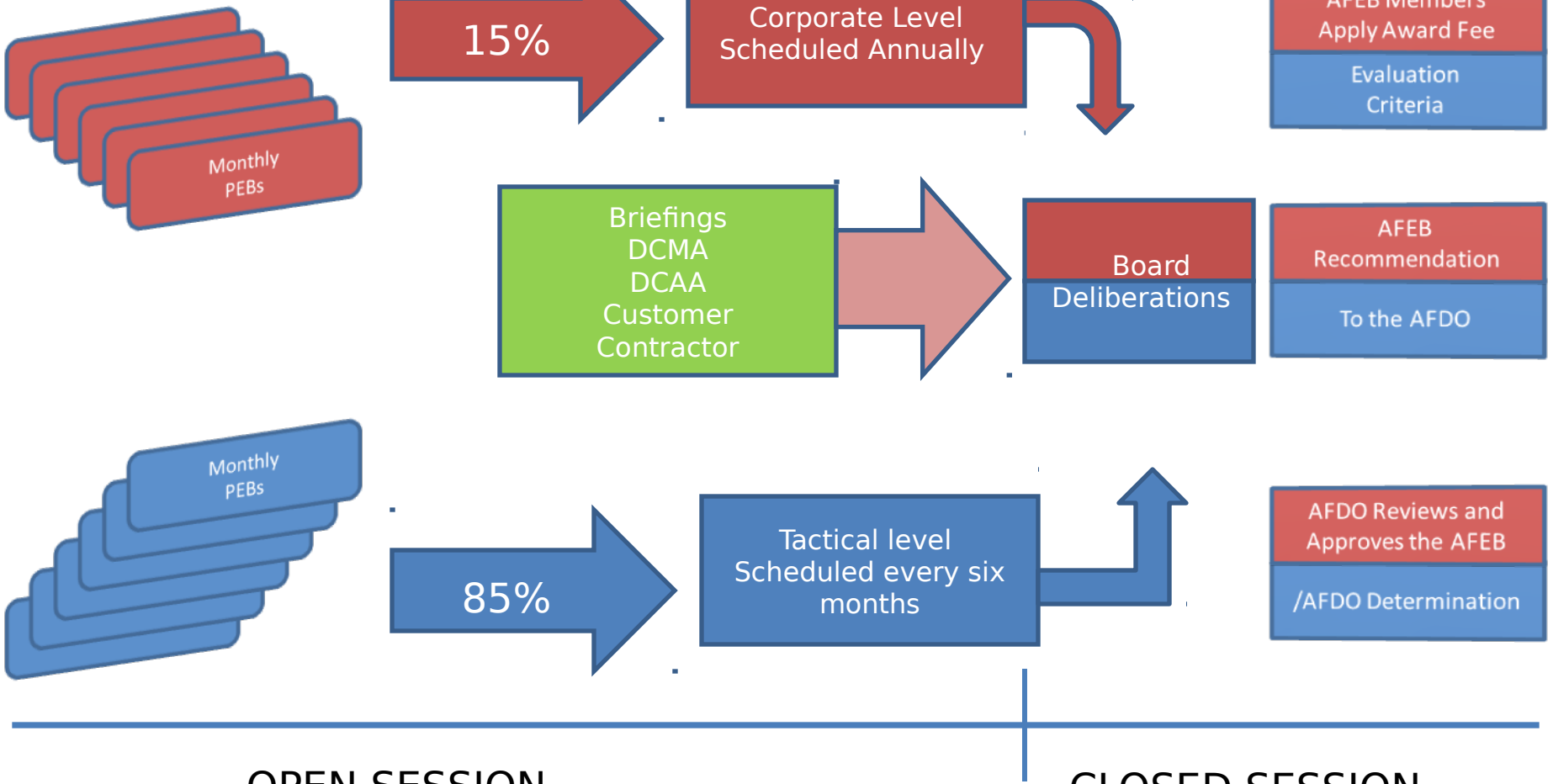
CPAF Task Orders

LOGCAP III


Monthly PEBs
Monthly PEBs
Corporate Level
Task Order Specific Briefings
DCMA
DCAA
Customer
Contractor
Tactical level
Board Deliberations
AFEB Members Apply Award Fee Eval Criteria
AFEB Recommendation to the AFDO
AFDO Reviews and Approved the AFEB /AFDO Determination
OPEN SESSION
CLOSED SESSION

Rock Island Contracting Center

LOGCAP IV



Questions